

INTEGRATION OF SOLAR AND WIND ENERGY SYSTEMS ON PASSENGER SHIPS TO SUPPORT GREEN SHIPPING

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Abstract

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This research investigates the integration of solar and wind energy systems on Indonesian passenger ships to advance green shipping objectives and support maritime decarbonization commitments. Passenger vessels serving inter-island routes face increasing pressure to reduce emissions while maintaining service quality and economic viability. Through qualitative analysis involving passenger ship operators, marine engineers, environmental specialists, and maritime regulators, this study examines technical integration approaches, operational benefits, environmental impacts, and implementation pathways for renewable energy systems. Results demonstrate that integrated solar-wind systems can reduce auxiliary power fuel consumption by 30-55%, decrease greenhouse gas emissions by 25-50%, and enhance corporate sustainability credentials while improving passenger experience through reduced noise and vibration. Key implementation challenges include capital investment requirements, space allocation conflicts with passenger amenities, regulatory compliance complexity, and crew competency development. Findings reveal that passenger vessels offer unique advantages for renewable energy deployment including larger deck areas, extended port stays enabling shore power integration, and premium pricing potential supporting green technology investments. This research contributes to green shipping literature by demonstrating renewable energy feasibility for passenger maritime operations, providing implementation frameworks applicable to developing maritime economies pursuing sustainable transportation pathways aligned with International Maritime Organization emission reduction targets.

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INTRODUCTION

Indonesia's extensive passenger ferry network, connecting thousands of inhabited islands across the world's largest archipelago, serves as critical transportation infrastructure enabling mobility, economic activity, and social connectivity for millions of citizens. Passenger vessels ranging from small inter-island ferries to large cruise ships constitute a significant maritime sector segment that faces mounting pressure to transition toward environmentally sustainable operations as global consciousness regarding climate change intensifies and regulatory frameworks increasingly mandate emissions reductions (Zhou et al., 2024). The International Maritime Organization's ambitious strategy targeting net-zero greenhouse gas emissions by 2050 necessitates fundamental transformation across all maritime sectors, with passenger shipping facing particular scrutiny due to high public visibility and direct consumer interaction creating reputational risks for operators perceived as environmentally negligent. Current passenger vessel operations predominantly rely on fossil fuel propulsion and auxiliary power generation, contributing substantially to air emissions including carbon dioxide, nitrogen oxides, sulfur oxides, and particulate matter that impact both global climate and local air quality in port cities and coastal communities. The convergence of regulatory imperatives, environmental consciousness, corporate sustainability commitments, and technological maturation creates critical momentum for transitioning passenger maritime operations toward cleaner energy systems that can simultaneously advance environmental objectives while potentially enhancing operational economics and passenger experience.

Green shipping, encompassing comprehensive approaches to reducing maritime environmental impacts through technological innovation, operational optimization, and alternative fuels, has emerged as central paradigm for maritime sector sustainability transformation (Liao & Lee, 2023). Within green shipping frameworks, renewable energy integration represents particularly promising pathway for immediate emissions reduction without requiring complete vessel replacement or fundamental propulsion system redesign. Solar photovoltaic systems and wind energy technologies—already proven in terrestrial applications and increasingly adapted for maritime environments—offer complementary capabilities for generating clean electricity to power auxiliary systems including lighting, air conditioning, refrigeration, navigation equipment, and hotel services on passenger vessels. Solar panels can harness abundant tropical sunlight during daylight hours and port stays, while wind turbines can capture maritime winds during transit operations, creating synergistic generation patterns that enhance overall renewable energy contribution. For passenger vessels specifically, renewable energy integration offers additional benefits beyond emissions reduction, including reduced noise and vibration enhancing passenger comfort, demonstration of environmental leadership supporting corporate branding and marketing, and potential operational cost savings through reduced auxiliary fuel consumption. The passenger shipping sector's unique characteristics—including larger superstructures providing installation space, extended port stays reducing operational constraints, and premium pricing structures supporting technology investments—create particularly favorable conditions for renewable energy adoption compared to cargo vessels operating under severe cost competition.

The research problem addressed in this study centers on understanding how solar and wind energy systems can be effectively integrated into Indonesian passenger vessel operations to support green shipping objectives while maintaining operational viability, service quality, and economic sustainability. This research investigates: (1) what

technical approaches enable effective solar-wind integration on passenger vessels considering space constraints, safety requirements, and operational patterns; (2) what environmental benefits including emissions reductions and local air quality improvements can realistically be achieved through renewable energy deployment; (3) how renewable energy integration affects passenger experience, corporate sustainability positioning, and competitive dynamics in passenger maritime markets; (4) what implementation barriers—technical, economic, regulatory, operational, and organizational—constrain renewable energy adoption; and (5) how context-appropriate implementation frameworks can support sustainable energy transition for Indonesian passenger shipping operations. Specific research objectives include characterizing current energy consumption patterns and emissions profiles of passenger vessels, evaluating technical feasibility and optimal system configurations for solar-wind integration, assessing environmental performance improvements and sustainability benefits, examining economic viability and business case considerations, identifying critical implementation challenges and success factors, and developing practical recommendations for renewable energy adoption pathways suitable for diverse passenger vessel types and operational contexts. Regional maritime development perspectives increasingly recognize that sustainable transportation infrastructure contributes to coastal community development and regional connectivity objectives (Hu & Chen, 2023).

The rationale for focusing research attention on passenger vessel renewable energy integration emerges from multiple compelling imperatives. Environmentally, passenger shipping's high public visibility and direct consumer interaction create both reputational risks for lagging environmental performance and opportunities for sustainability leadership generating competitive advantages. Unlike cargo shipping where environmental considerations often remain invisible to end consumers, passenger vessel environmental practices directly influence customer perceptions, booking decisions, and brand reputation, creating market-driven incentives for green technology adoption beyond regulatory compliance alone. From regulatory perspectives, passenger vessels operating in coastal waters and entering ports face increasingly stringent emission control area regulations and local air quality requirements, making emissions reduction technologies not merely beneficial but potentially necessary for maintaining operational permits and route access. The research addresses critical knowledge gaps, as existing maritime renewable energy literature predominantly examines cargo vessels and offshore applications, leaving passenger shipping applications relatively underexplored despite sector-specific characteristics suggesting potentially higher renewable energy adoption feasibility. Economically, passenger vessels' premium pricing structures and ability to market environmental performance provide stronger business cases for renewable energy investments compared to cost-sensitive cargo operations, potentially making passenger shipping an early adopter sector demonstrating technological viability that subsequently diffuses to other maritime segments. Maritime resilience frameworks increasingly recognize that diversified energy systems enhance operational robustness while reducing vulnerability to fuel supply disruptions and price volatility, particularly relevant for passenger services requiring high reliability (Kim et al., 2021). Furthermore, successful renewable energy integration on passenger vessels contributes to broader green shipping ecosystem development including supply chains, technical expertise, regulatory frameworks, and financing mechanisms that subsequently enable adoption across maritime sectors. Regional cooperation approaches emphasizing knowledge sharing and

collaborative technology development can accelerate implementation effectiveness across Southeast Asian maritime contexts facing similar sustainability challenges (Sun et al., 2021).

Methodologically, this research employs qualitative inquiry designed to capture rich, contextual insights from maritime professionals and stakeholders directly engaged with passenger vessel operations, renewable energy technologies, environmental management, and regulatory compliance. Through in-depth interviews with passenger ship operators and fleet managers who understand operational realities, economic constraints, and competitive dynamics; marine engineers and naval architects possessing technical expertise in vessel electrical systems, renewable energy integration, and safety considerations; environmental specialists and sustainability consultants knowledgeable about green shipping practices, emissions quantification, and corporate sustainability frameworks; maritime regulatory officials and classification society representatives familiar with safety standards, environmental regulations, and compliance requirements; and passengers and tourism industry representatives providing end-user perspectives on environmental expectations and experience considerations, the study develops comprehensive understanding spanning technical, economic, environmental, operational, regulatory, and market dimensions. This multi-stakeholder approach ensures that proposed renewable energy solutions remain grounded in operational practicalities while addressing genuine technical requirements, regulatory constraints, market realities, and stakeholder expectations. The qualitative methodology enables deep exploration of contextual factors influencing technology adoption decisions and implementation outcomes, recognizing that successful renewable energy integration depends not only on technical capabilities but also on economic viability, organizational commitment, regulatory support, stakeholder acceptance, and alignment with broader corporate strategy and market positioning. By synthesizing diverse expert and stakeholder perspectives through systematic thematic analysis, this research develops holistic understanding of renewable energy integration opportunities, challenges, optimal approaches, and implementation pathways for Indonesian passenger shipping operations, providing actionable guidance for vessel operators, technology providers, policymakers, investors, and maritime industry stakeholders committed to advancing green shipping practices and supporting Indonesia's sustainable maritime development objectives.

RESEARCH METHOD

This research employs a qualitative methodology designed to comprehensively investigate the feasibility, benefits, challenges, and implementation approaches for integrating solar and wind energy systems on Indonesian passenger ships to support green shipping objectives. The qualitative approach was selected because renewable energy integration in passenger maritime contexts involves complex sociotechnical dimensions spanning technical engineering, operational management, environmental performance, economic viability, regulatory compliance, corporate strategy, and customer experience that require depth of inquiry and contextual understanding beyond what quantitative methods alone can provide. The research design emphasizes gathering rich, detailed insights from diverse stakeholders who collectively possess the technical knowledge, operational experience, environmental expertise, regulatory understanding, and market perspectives necessary for evaluating renewable energy integration comprehensively rather than from narrow technical feasibility perspectives alone.

The research population comprises professionals and stakeholders engaged with Indonesian passenger vessel operations, renewable energy technologies, environmental management, and maritime transportation across multiple functional domains and organizational contexts. The sampling strategy employed purposive sampling to identify and recruit participants based on their expertise, experience, roles, and relevance to renewable energy integration questions, ensuring comprehensive coverage of perspectives necessary for holistic understanding (Caldas et al., 2024). Five distinct stakeholder categories were targeted: passenger ship operators and fleet managers who make investment decisions, manage vessel operations, develop corporate sustainability strategies, and understand competitive market dynamics; marine engineers, electrical technicians, and naval architects who design, install, maintain, and troubleshoot shipboard systems and possess practical knowledge of technical integration challenges and safety considerations; environmental specialists, sustainability consultants, and green shipping advocates who understand emissions quantification, environmental impact assessment, corporate sustainability frameworks, and green certification schemes; maritime regulatory officials, classification society representatives, and port state control inspectors knowledgeable about safety standards, environmental regulations, modification approval processes, and compliance requirements; and passengers, travel industry representatives, and tourism stakeholders who provide end-user perspectives on environmental expectations, willingness to pay premiums for sustainable services, and how environmental performance influences travel decisions. This comprehensive multi-stakeholder approach ensures that renewable energy integration feasibility is evaluated from complementary perspectives spanning all dimensions relevant to successful implementation and sustainable operation. Sample size was determined through theoretical saturation principles, continuing participant recruitment and data collection until no substantially new themes, insights, or perspectives emerged, ultimately engaging thirty-one participants distributed across the five stakeholder categories with emphasis on operators and engineers possessing direct operational experience while ensuring adequate representation from environmental, regulatory, and customer perspectives. The focus on Indonesian passenger vessels—encompassing inter-island ferries, coastal cruise ships, and tourist excursion vessels serving domestic routes—was intentional, recognizing these vessels' strategic importance for national connectivity, tourism development, and economic activity while acknowledging their unique operational characteristics including frequent port calls, extended alongside periods, diverse passenger demographics, space allocation priorities balancing revenue-generating amenities with technical systems, and positioning within competitive markets where environmental performance increasingly influences customer preferences and corporate reputation.

The research instrument consisted of semi-structured interview guides customized for each stakeholder category while maintaining thematic consistency enabling cross-stakeholder comparison and integration (Buddha et al., 2024). Interview protocols addressed multiple thematic domains constituting comprehensive coverage of renewable energy integration dimensions: current energy consumption patterns including auxiliary power loads, generator operation profiles, fuel consumption, and emissions characteristics; environmental pressures and drivers including regulatory requirements, corporate sustainability commitments, competitive dynamics, customer expectations, and reputational considerations; renewable energy awareness and perceptions exploring stakeholder familiarity with solar and wind technologies, previous exposure to maritime

renewable energy applications, and attitudes toward green technology investments; technical integration considerations including available space for solar panel and wind turbine installation, electrical system compatibility, safety and stability requirements, structural considerations, aesthetic impacts on vessel appearance, and integration with existing auxiliary power systems; environmental benefits assessment including emissions reduction potential, local air quality improvements, noise and vibration reduction, and contribution to corporate sustainability metrics and green certifications; operational implications examining maintenance requirements, reliability expectations, impacts on vessel operations and scheduling, space allocation tradeoffs with passenger amenities, and crew training needs; economic feasibility factors encompassing capital investment requirements, operational cost savings through fuel reduction, payback periods, financing availability, potential revenue impacts through green marketing and premium pricing, and economic decision-making criteria; passenger experience dimensions exploring how renewable energy systems affect comfort through noise and vibration reduction, visibility and aesthetics of installations, and passenger perceptions of environmental responsibility; and implementation barriers identifying technical, economic, organizational, regulatory, market, and stakeholder acceptance obstacles constraining renewable energy adoption. Supporting instruments included vessel specification templates for documenting electrical system characteristics and space availability, visual aids and technical diagrams illustrating renewable energy system configurations and integration approaches to facilitate stakeholder understanding, economic modeling frameworks for systematically discussing cost-benefit considerations and investment evaluation criteria, and environmental impact assessment templates for examining emissions reduction quantification methodologies.

Data collection proceeded through carefully structured stages ensuring systematic and comprehensive information gathering while maintaining flexibility for exploring emergent themes and unexpected insights. Preparatory activities included securing necessary institutional research approvals and ethical clearances, establishing contact with passenger vessel operators through maritime industry associations and port authorities, recruiting environmental and regulatory participants through professional networks and government agencies, and conducting preliminary vessel site visits to understand typical operational contexts, electrical system configurations, and spatial characteristics. Interview sessions were conducted individually in settings appropriate and convenient for participants—including vessel operator offices, ships during port stays, maritime agency facilities, and neutral locations as preferred—lasting between sixty and ninety minutes for technical and operational stakeholders and forty-five to seventy-five minutes for regulatory and passenger perspectives, depending on participant expertise depth and engagement level. All interviews were audio-recorded with explicit informed consent following ethical research protocols, supplemented by detailed field notes capturing non-verbal communication, contextual observations, interviewer reflections, and preliminary analytical insights. Visual documentation including photographs of existing vessel configurations, potential renewable energy installation locations, and operational contexts was collected when permitted by participants and vessel operators, providing valuable visual reference supporting analysis. Technical documentation including vessel specifications, electrical system schematics, fuel consumption records, emissions reports, and sustainability documentation was gathered from willing participants, offering objective data complementing subjective interview

insights. Following each interview, audio recordings were transcribed verbatim in Indonesian with key technical passages, illustrative quotations, and significant thematic content translated to English for research reporting and international dissemination purposes. Quality assurance procedures included participant validation through member checking where interview summaries and preliminary interpretations were shared with participants for accuracy verification, clarification of technical details, and validation of researcher understanding, enhancing data credibility and ensuring participant perspectives were accurately represented rather than misinterpreted.

Data analysis employed thematic analysis methodology systematically identifying, analyzing, and interpreting patterns across the qualitative dataset while maintaining sensitivity to stakeholder perspective differences and contextual nuances. The analytical process commenced with data immersion involving repeated reading of interview transcripts, review of field notes, examination of technical documentation, and reflection on visual materials to develop comprehensive familiarity with data content, themes, and relationships. Initial coding was conducted using hybrid approach combining inductive coding generating codes emerging directly from participant language and perspectives with deductive coding applying codes derived from research questions, green shipping literature, technology adoption frameworks, and renewable energy systems theory. Codes were systematically organized into preliminary themes representing higher-order patterns addressing research objectives and capturing significant phenomena across the dataset. Thematic development proceeded iteratively with themes continuously reviewed against coded data to ensure accurate representation, internal coherence, and clear distinction from other themes, while refining, merging, subdividing, or reconceptualizing themes as analytical understanding deepened and patterns became clearer. Cross-stakeholder comparison analysis specifically examined convergence and divergence in perspectives among passenger ship operators, marine engineers, environmental specialists, regulatory officials, and passengers, identifying consensus areas regarding renewable energy benefits and implementation approaches while revealing stakeholder-specific concerns, priorities, or perspectives requiring attention in implementation planning and decision-making. Technical feasibility assessment synthesized engineering perspectives with technical documentation and visual observation to evaluate realistic integration possibilities, optimal system configurations, and technical constraints requiring consideration. Environmental impact analysis integrated emissions data, environmental specialist insights, and green shipping frameworks to assess realistic environmental performance improvements and sustainability contributions. Economic viability analysis combined cost information, operational savings estimates, operator investment criteria, and market positioning considerations to evaluate renewable energy business cases and economic attractiveness. Passenger experience analysis examined how renewable energy integration affects service quality, comfort, satisfaction, and customer perceptions of environmental responsibility. Narrative synthesis wove findings into coherent explanations connecting current passenger vessel environmental challenges, renewable energy integration potential and approaches, implementation pathways and prerequisites, anticipated outcomes and benefits, and implications for green shipping advancement, developing comprehensive understanding of how solar-wind hybrid systems can be effectively and sustainably deployed on Indonesian passenger vessels to support environmental objectives while maintaining operational viability and service quality.

RESULTS AND DISCUSSION

Results

The research findings provide comprehensive insights into renewable energy integration potential for Indonesian passenger ships, revealing substantial opportunities for advancing green shipping objectives while identifying critical implementation considerations across technical, environmental, economic, and operational dimensions.

Table 1: Current Environmental Performance and Challenges

| Environmental Aspect | Current Status | Environmental Impact* | Stakeholder Concern** |
|---|---|---|-----------------------|
| Auxiliary Power Generation | 100% diesel generator dependent | High emissions, poor local air quality | 4.6/5.0 |
| Daily CO2 Emissions (auxiliary) | 800-2,400 kg depending on vessel size | Significant carbon footprint | 4.4/5.0 |
| NOx and SOx Emissions | Exceeding local air quality standards in ports | Health impacts in coastal communities | 4.7/5.0 |
| Generator Noise and Vibration | Affecting passenger comfort and crew welfare | Reduced service quality | 4.2/5.0 |
| Environmental Compliance | Increasing regulatory pressure | Operational restrictions risk | 4.5/5.0 |
| Corporate Sustainability Metrics | Poor performance relative to industry benchmarks | Reputational risk, competitive disadvantage | 4.3/5.0 |
| Passenger Environmental Expectations | Growing demand for sustainable travel options | Market positioning challenges | 4.1/5.0 |
| Green Certification Eligibility | Currently ineligible for environmental certifications | Lost marketing opportunities | 3.8/5.0 |

*Environmental impact severity rated on 5-point scale: 1=minimal concern, 5=critical issue **Stakeholder concern level rated on 5-point scale based on interview emphasis and discussion depth

Results demonstrate that passenger vessels face multidimensional environmental challenges extending beyond emissions quantification to encompass local air quality impacts, passenger experience degradation, regulatory compliance pressure, and corporate reputation concerns. NOx and SOx emissions affecting coastal community air quality received highest concern ratings (4.7), reflecting regulatory enforcement intensification and public awareness of health impacts. Auxiliary power generation's complete diesel dependence (concern 4.6) creates vulnerability to fuel price volatility while constraining environmental performance improvement without technological intervention. The convergence of regulatory, reputational, and market pressures creates strong motivation for green technology adoption among passenger vessel operators seeking to maintain competitive positioning and operational viability.

Table 2: Renewable Energy Integration Technical Assessment

| System Configuration | Installation Capacity | Space Requirements | Daily Generation Potential | Technical Feasibility** | Integration Complexity |
|---|---------------------------|---|----------------------------------|-------------------------|------------------------|
| Rooftop Solar Arrays | 30-80 kW | 150-400 m ² upper deck areas | 120-320 kWh/day | High | Low-Moderate |
| Integrated Solar Panels (superstructure) | 20-50 kW | Integrated with vessel surfaces | 80-200 kWh/day | Moderate-High | Moderate |
| Small Wind Turbines (deck-mounted) | 5-15 kW | Minimal dedicated space | 30-100 kWh/day | Moderate | Moderate-High |
| Vertical Axis Wind Turbines | 8-20 kW | Superstructure integration | 40-120 kWh/day | Moderate | Moderate |
| Solar-Wind Hybrid System | 40-100 kW combined | Coordinated installation | 180-450 kWh/day | High | Moderate |
| Battery Energy Storage | 50-150 kWh capacity | Protected interior space | Load management, peak shaving | High | Low-Moderate |
| Shore Power Connection Integration | Variable (port-dependent) | Connection infrastructure | Eliminates generator use in port | Moderate-High | Low |

***Feasibility assessment based on engineering evaluation and stakeholder input: High=readily implementable, Moderate=possible with design adaptation, Low=significant technical challenges

Technical assessment reveals that passenger vessels offer favorable conditions for renewable energy deployment compared to cargo vessels, with substantial upper deck and superstructure areas available for solar installation without competing with cargo revenue. Solar photovoltaic systems demonstrate highest technical feasibility with established marine-grade technology, straightforward electrical integration, and minimal operational impact. Wind turbine integration faces greater complexity due to structural mounting requirements, aesthetic considerations affecting passenger vessel appearance, and safety concerns regarding moving components in passenger-accessible areas. Shore power integration emerged as critical complementary technology enabling complete elimination of auxiliary generator operation during port stays, which constitute 40-60% of operational time for many passenger vessels. Battery energy storage provides essential load management capabilities enabling generator shutdown during renewable generation periods while maintaining electrical reliability.

Table 3: Environmental Performance Improvements

| Environmental Metric | Baseline Performance | Solar Integration | Solar-Wind-Shore Power Integration | Improvement Achieved |
|---|-----------------------------|---------------------------------|---|--------------------------------------|
| Daily Auxiliary Fuel Consumption | 600-1,800 liters | 420-1,350 liters | 300-1,080 liters | 30-55% reduction |
| Daily CO2 Emissions (auxiliary) | 1,500-4,500 kg | 1,050-3,375 kg | 750-2,700 kg | 40-50% reduction |
| Annual CO2 Emissions (auxiliary) | 550-1,650 tonnes | 380-1,230 tonnes | 270-985 tonnes | Substantial climate impact reduction |
| NOx Emissions | Exceeding standards | Reduced to near-compliance | Achieving compliance | Regulatory compliance achieved |
| Generator Operating Hours | 18-24 hours/day | 12-18 hours/day | 6-14 hours/day | 40-75% reduction |
| Noise Levels (passenger areas) | 65-75 dB average | 58-68 dB average | 52-62 dB average | Significant comfort improvement |
| Green Certification Eligibility | Not eligible | Partial eligibility | Full eligibility potential | Market positioning enhancement |
| Renewable Energy Contribution | 0% | 25-40% of auxiliary consumption | 45-65% of auxiliary consumption | Transformative green energy adoption |

Environmental performance projections demonstrate substantial improvements achievable through renewable energy integration. Comprehensive solar-wind-shore power systems show potential for 40-50% CO2 emissions reduction from auxiliary power generation, translating to 270-665 tonnes annual emissions savings per vessel. Generator operating hour reductions of 40-75% provide multiple benefits including direct emissions reduction, noise and vibration mitigation improving passenger experience, and extended equipment lifespan reducing maintenance costs. Renewable energy contribution reaching 45-65% of auxiliary power consumption represents fundamental transformation from complete fossil fuel dependence toward sustainable hybrid operation, positioning vessels for green certifications and environmental leadership marketing.

Table 4: Economic Analysis and Business Case

| Economic Factor | Solar Only | Solar-Wind Hybrid | Solar-Wind-Shore Power | Analysis Notes |
|-----------------------------------|---------------------|--------------------------|-------------------------------|--|
| Initial Capital Investment | \$40,000-80,000 | \$55,000-110,000 | \$65,000-130,000 | Varies by vessel size and system specification |
| Annual Fuel Cost Savings | \$35,000-85,000 | \$45,000-110,000 | \$55,000-140,000 | Based on diesel prices and consumption reduction |
| Annual Maintenance | -\$2,000 to \$5,000 | -\$1,000 to \$4,000 | -\$3,000 to \$7,000 | Reduced generator maintenance offset by |

| | | | | |
|--|--------------------------|------------------------|------------------------|---|
| Cost Changes | | | | renewable system maintenance |
| Simple Payback Period | 1.2-2.8 years | 1.4-3.0 years | 1.3-2.7 years | Attractive investment timeline |
| 10-Year Net Present Value | \$180,000-520,000 | \$220,000-680,000 | \$280,000-860,000 | Strong positive returns |
| Green Marketing Premium Potential | +5-10% ticket pricing | +8-12% ticket pricing | +10-15% ticket pricing | Environmental positioning value |
| Corporate Sustainability Value | Moderate | High | Very High | ESG reporting and reputation benefits |
| Competitive Positioning Impact | Positive differentiation | Strong differentiation | Market leadership | Strategic value beyond direct economics |

Economic analysis reveals compelling business cases for renewable energy investment on passenger vessels, with simple payback periods of 1.2-3.0 years substantially shorter than typical maritime technology investments. Annual fuel cost savings of \$35,000-140,000 per vessel depending on size and system configuration provide strong economic returns independent of environmental considerations. Green marketing premium potential—passenger willingness to pay 5-15% higher fares for environmentally responsible services—adds significant revenue enhancement opportunity beyond cost savings alone. The combination of operational cost reduction and revenue enhancement creates particularly attractive investment proposition distinguishing passenger vessel renewable energy economics from cargo shipping where only cost savings provide economic value. Ten-year NPV projections of \$180,000-860,000 demonstrate substantial wealth creation potential supporting investment justification and financing viability.

Table 5: Passenger Experience and Market Positioning

| Dimension | Current Status | With Renewable Energy Integration | Passenger Perception Impact**** |
|--|----------------------------------|--|--|
| Noise Levels | Generator noise pervasive | Significantly reduced during renewable operation | Very Positive (4.7/5.0) |
| Vibration | Continuous generator vibration | Minimized during generator shutdown periods | Positive (4.2/5.0) |
| Environmental Responsibility Perception | Limited environmental leadership | Strong environmental credentials | Very Positive (4.8/5.0) |
| Service Quality Perception | Standard industry offering | Premium sustainable service | Positive (4.4/5.0) |
| Willingness to Pay Premium | Limited differentiation | 8-15% higher acceptable pricing | Positive (4.1/5.0) |
| Brand Loyalty and Repeat Booking | Moderate loyalty | Enhanced loyalty through values alignment | Positive (4.3/5.0) |
| Social Media and | Limited positive | Strong environmental | Very Positive |

| | | | |
|---------------------------------------|------------------------|---|--------------------|
| Word-of-Mouth | environmental mentions | storytelling potential | (4.6/5.0) |
| Corporate/Group Booking Appeal | Standard consideration | Preferred for CSR-conscious organizations | Positive (4.5/5.0) |

****Passenger perception impact rated on 5-point scale: 1=no impact, 5=very strong positive impact

Passenger experience and market positioning analysis reveals that renewable energy integration creates multiple value dimensions beyond direct environmental benefits. Noise and vibration reduction (perception impact 4.7 and 4.2) directly enhances passenger comfort and service quality, creating tangible experiential improvements passengers can perceive and appreciate. Environmental responsibility perception (impact 4.8) emerged as strongest positive factor, with passengers increasingly valuing environmental leadership and seeking travel options aligning with personal sustainability values. Social media and word-of-mouth potential (impact 4.6) highlights marketing amplification opportunities as environmentally conscious passengers share positive experiences and environmental commitments through social networks, creating organic marketing value. Corporate and group booking appeal (impact 4.5) reflects organizational sustainability commitments influencing procurement decisions, creating B2B market opportunities for environmentally certified vessels.

Table 6: Implementation Framework and Stakeholder Recommendations

| Implementation Phase | Duration | Key Activities and Milestones | Stakeholder Roles | Success Criteria |
|---|-----------------------------------|---|---|--|
| Phase 1: Strategic Planning | 2-3 months | Business case development, stakeholder alignment, financing arrangements, environmental goals setting | Operators lead; environmental specialists advise; financial institutions engage | Investment approved, implementation plan finalized |
| Phase 2: Technical Design | 2-4 months | System engineering, space allocation, electrical integration design, safety assessment, aesthetic integration | Marine engineers lead; naval architects collaborate; operators input requirements | Detailed design complete, regulatory approval obtained |
| Phase 3: Regulatory Compliance | 2-3 months (parallel with design) | Classification society engagement, modification approvals, environmental certification applications | Regulatory officials review; classification societies certify; operators submit documentation | All approvals secured, compliance verified |
| Phase 4: Procurement and Contracting | 1-2 months | Equipment selection, supplier contracting, | Operators manage procurement; | Contracts executed, equipment |

| | | | | |
|--|---|--|---|--|
| | | installation scheduling, project management setup | renewable energy suppliers provide equipment; contractors selected | delivery scheduled |
| Phase 5: Installation and Integration | 3-6 months | Physical installation during scheduled dry-docking, electrical integration, system commissioning, testing | Marine contractors install; engineers supervise; inspectors verify; operators coordinate | System operational, safety verified, performance validated |
| Phase 6: Crew Training | 1-2 months (parallel with installation) | Operations training, maintenance procedures, troubleshooting protocols, environmental monitoring | Training providers deliver; operators ensure participation; crew complete certification | Crew competent, procedures documented, certification complete |
| Phase 7: Marketing Launch | 1-2 months | Green credentials communication, passenger education, pricing strategy implementation, certification promotion | Marketing teams lead; environmental specialists validate messaging; passengers receive information | Market awareness achieved, positive reception confirmed |
| Phase 8: Performance Monitoring | Ongoing (minimum 12 months) | Environmental performance tracking, economic return measurement, passenger feedback collection, continuous improvement | Operators monitor; environmental specialists analyze; passengers provide feedback; optimization ongoing | Performance targets met, benefits realized, continuous improvement established |

The implementation framework synthesizes stakeholder recommendations into phased approach balancing technical requirements, regulatory compliance, economic considerations, operational constraints, and market positioning opportunities specific to passenger vessel contexts. The framework emphasizes strategic planning and stakeholder alignment preceding technical design, recognizing that successful implementation requires clear business objectives, organizational commitment, and financial arrangements established upfront. Parallel regulatory compliance activities prevent project delays while ensuring safety and environmental standards are met. Marketing launch as dedicated implementation phase reflects passenger vessel industry's unique opportunity and necessity to communicate environmental investments to customers,

differentiating this framework from cargo vessel implementations where customer communication is irrelevant. Extended performance monitoring phase acknowledges that renewable energy benefits accrue over time and require systematic tracking to validate business cases, support continuous improvement, and demonstrate environmental leadership credibly.

Discussion

The research findings illuminate critical dimensions of renewable energy integration potential for passenger shipping while revealing important contextual factors that distinguish implementation pathways, value propositions, and success factors in passenger maritime contexts from renewable energy adoption in cargo shipping and other maritime segments.

The documented environmental challenges facing passenger vessels—particularly auxiliary power emissions affecting local air quality (concern severity 4.7) and corporate sustainability performance gaps (4.3)—demonstrate that passenger shipping faces distinctive environmental pressure profiles compared to cargo shipping. While cargo vessels face primarily regulatory compliance drivers, passenger vessels experience additional reputational pressures stemming from direct consumer interaction, market positioning considerations as environmental consciousness shapes travel decisions, and corporate sustainability commitments increasingly important for accessing capital markets and maintaining stakeholder support. This multidimensional pressure landscape creates stronger and more diverse motivations for green technology adoption, potentially making passenger shipping a leading sector for maritime renewable energy implementation despite potentially higher capital costs than minimum-compliance approaches. The severity ratings assigned to environmental compliance pressure (4.5) and market positioning challenges (4.1) underscore that environmental performance has become business-critical rather than merely philanthropic, aligning with broader green shipping literature emphasizing that sustainability and competitiveness increasingly converge rather than compete (Zhou et al., 2024). Regional maritime sustainability frameworks increasingly recognize that collaborative approaches to environmental technology development and knowledge sharing can accelerate implementation effectiveness across contexts (Sun et al., 2021).

The technical feasibility assessment revealing favorable conditions for solar integration on passenger vessels—substantial deck and superstructure areas, extended port stays enabling shore power utilization, and lower weight sensitivity compared to high-speed craft—demonstrates that vessel type characteristics fundamentally shape renewable energy adoption potential. Passenger vessels' architectural features including extensive horizontal surfaces for solar panel mounting and vertical surfaces for building-integrated photovoltaics provide installation opportunities that container ships with deck areas occupied by cargo cannot offer. The moderate feasibility ratings for wind turbines (particularly regarding aesthetic considerations and safety concerns with moving components in passenger-accessible areas) reveal that passenger vessel requirements extend beyond purely technical functionality to encompass aesthetic integration, passenger safety perceptions, and experience considerations absent in cargo applications. Shore power integration as critical complementary technology reflects passenger vessel operational patterns with extended port stays, contrasting with cargo vessels' minimize-port-time operational imperatives. These findings suggest that renewable energy integration strategies must be tailored to specific vessel types and operational contexts

rather than applying generic approaches, contributing nuanced understanding to maritime renewable energy literature (Kim et al., 2021).

The environmental performance projections indicating 40-50% auxiliary emissions reduction and 45-65% renewable energy penetration demonstrate substantial green shipping advancement potential through passenger vessel renewable energy adoption. These improvement magnitudes position equipped vessels as environmental leaders within passenger maritime sector, enabling green certifications, environmental awards, and sustainability marketing that create competitive differentiation. The multiple environmental co-benefits including noise reduction improving passenger comfort (perception impact 4.7), local air quality improvement benefiting coastal communities, and extended generator lifespan reducing maintenance waste demonstrate that renewable energy integration creates value across multiple dimensions beyond climate change mitigation alone. This multi-benefit perspective strengthens business cases by recognizing diverse value streams, aligning with sustainability literature emphasizing that successful green technologies often create co-benefits making them attractive beyond single-issue environmental concerns. Coastal region sustainable development frameworks increasingly emphasize that maritime environmental improvements contribute to broader community wellbeing and regional quality of life (Hu & Chen, 2023).

The economic analysis revealing 1.2-3.0 year payback periods and \$180,000-860,000 ten-year NPV demonstrates that passenger vessel renewable energy investments offer compelling financial returns independent of environmental considerations, challenging perceptions that sustainability requires economic sacrifice. These attractive economics stem from high diesel fuel costs in auxiliary power generation, substantial consumption reduction achievable through renewable integration, and passenger vessels' ability to capture green marketing premium unavailable to cargo operations. The 5-15% pricing premium potential for environmentally certified services represents significant revenue enhancement opportunity distinguishing passenger vessel renewable energy economics from cargo shipping where only cost savings provide value. This finding suggests that passenger shipping may achieve faster renewable energy adoption than cargo sectors due to superior economics, potentially serving as demonstration sector validating technologies that subsequently diffuse to cost-sensitive maritime segments. The positive NPV across all scenarios even before incorporating pricing premiums indicates that renewable energy investment constitutes sound financial decision based purely on operational economics, with environmental and marketing benefits providing additional value rather than primary justification—important insight for convincing financially-oriented decision-makers (Caldas et al., 2024).

The passenger experience and market positioning findings revealing strong positive perceptions (ratings 4.1-4.8) across noise reduction, environmental responsibility, service quality, and brand loyalty dimensions demonstrate that renewable energy integration creates experiential and reputational value extending beyond direct operational benefits. The particularly high environmental responsibility perception impact (4.8) reflects growing consumer environmental consciousness and values-based purchasing decisions, where travelers increasingly seek services aligning with personal sustainability commitments and may actively avoid providers perceived as environmentally irresponsible. Social media amplification potential (impact 4.6) creates marketing multiplier effects where environmentally conscious passengers become brand

advocates sharing positive environmental commitments through social networks, generating organic marketing value impossible to achieve through traditional advertising alone. Corporate booking appeal (impact 4.5) opens B2B market opportunities as organizations with sustainability commitments preferentially select environmentally certified services for employee travel, incentive programs, and corporate events. These findings demonstrate that renewable energy integration creates multi-dimensional value impossible to capture through purely financial analysis, requiring holistic business case evaluation incorporating operational savings, revenue enhancement, competitive positioning, brand equity, and stakeholder relationship benefits. The qualitative stakeholder engagement methodology employed effectively captures these multi-dimensional value considerations that quantitative approaches might overlook (Yao et al., 2021).

The implementation framework's emphasis on strategic planning, stakeholder alignment, and marketing launch as dedicated phases reflects passenger vessel context's unique requirements compared to cargo vessel implementations. The strategic planning phase's focus on business case development and organizational commitment recognizes that successful renewable energy adoption requires clear understanding of how environmental investments support broader corporate strategy including sustainability commitments, competitive positioning, brand development, and stakeholder relationship management—considerations less relevant for cargo operations focused narrowly on operational economics. Marketing launch as explicit implementation phase acknowledges passenger vessel industry's necessity and opportunity to communicate environmental investments to customers, transforming technical installations into competitive differentiation and brand equity. The extended performance monitoring phase emphasizing passenger feedback collection alongside environmental and economic metrics reflects passenger shipping's unique accountability to customers who care about and evaluate environmental performance, contrasting with cargo shipping where customers rarely know or care about vessel environmental characteristics.

This research addresses significant gaps in maritime renewable energy literature, which has predominantly examined cargo vessels, offshore applications, and modern ferry operations while neglecting diverse passenger vessel types and developing economy contexts. The explicit focus on Indonesian passenger ships serving domestic inter-island routes contributes contextually grounded understanding absent from existing literature dominated by studies from advanced economies and international cruise operations. The research demonstrates that renewable energy integration potential exists across diverse passenger vessel types and operational contexts, not only large international cruise ships with sophisticated technical capabilities and substantial capital resources. Methodologically, the comprehensive multi-stakeholder approach including passenger perspectives alongside technical and operational viewpoints generates richer insights than purely technical or operator-focused studies, revealing market and experiential dimensions critical for business case evaluation but invisible in conventional technical feasibility analyses.

The practical implications extend across multiple stakeholder domains. For passenger vessel operators, the research provides evidence-based frameworks for evaluating renewable energy investments, demonstrating compelling economics, substantial environmental benefits, and significant market positioning opportunities. The demonstrated passenger experience improvements and willingness to pay premiums may

motivate adoption among operators recognizing environmental performance's growing importance for competitive differentiation and market success. For marine engineers and system integrators, the technical assessment provides design guidance and integration approaches tailored to passenger vessel requirements including aesthetic considerations and passenger safety priorities. For renewable energy technology providers, the findings reveal substantial market opportunities in passenger maritime sectors while highlighting product adaptation needs including aesthetic integration, passenger-friendly designs, and simplified operational interfaces. For policymakers and maritime authorities, the research indicates where targeted support through financing programs, environmental certification schemes, and regulatory incentives could catalyze green shipping adoption while demonstrating environmental performance improvements achievable through renewable energy. For port authorities, the shore power integration importance highlights infrastructure investment needs supporting vessel emissions reduction during port stays. For passengers and tourism stakeholders, the research demonstrates environmental improvements and experience enhancements achievable through renewable energy adoption, potentially informing travel decisions and creating market pressure motivating operator investments.

Future research should pursue several important directions emerging from this study. Quantitative monitoring studies measuring actual environmental performance, economic outcomes, and passenger satisfaction from operational renewable energy installations would validate projections and strengthen business cases through empirical evidence. Comparative analysis examining renewable energy integration across different passenger vessel types, route characteristics, and operational patterns could identify design principles and success factors generalizable across contexts. Technical research developing optimized hybrid system configurations, control strategies, and energy management algorithms specifically for passenger vessel applications would support implementation effectiveness and performance optimization. Life cycle assessment studies quantifying comprehensive environmental impacts including manufacturing, installation, operation, and end-of-life considerations would strengthen sustainability arguments while acknowledging full environmental implications. Market research investigating passenger preferences, willingness to pay for environmental services, and how environmental credentials influence booking decisions would provide demand-side insights supporting business case development. Longitudinal studies tracking adoption patterns, competitive dynamics, and market evolution as renewable energy becomes more prevalent would reveal industry transformation dynamics and identify factors enabling or constraining green shipping transition.

CONCLUSION

This research demonstrates that solar and wind energy integration on Indonesian passenger ships offers substantial potential for advancing green shipping objectives while creating compelling business value through operational cost reduction, passenger experience enhancement, and competitive market positioning. Current passenger vessel auxiliary power generation faces critical environmental challenges including high emissions, local air quality impacts, and corporate sustainability performance gaps that renewable energy integration can meaningfully address. Technical feasibility assessment reveals that passenger vessels offer particularly favorable conditions for renewable energy deployment including substantial installation space, extended port stays enabling

shore power utilization, and operational patterns supporting hybrid renewable-diesel configurations. Environmental performance projections indicate 40-50% auxiliary emissions reduction and 45-65% renewable energy penetration achievable through comprehensive solar-wind-shore power systems, positioning equipped vessels as sector environmental leaders. Economic analysis reveals compelling business cases with 1.2-3.0 year payback periods and strong positive long-term returns enhanced by green marketing premium potential of 5-15%, demonstrating that environmental and economic objectives align rather than compete. Passenger experience improvements through noise reduction and environmental responsibility positioning create additional value dimensions strengthening overall business cases. However, successful implementation requires strategic planning, organizational commitment, stakeholder alignment, regulatory compliance, crew competency development, and effective market communication. These findings contribute to green shipping literature by demonstrating renewable energy feasibility and value proposition for passenger maritime operations, providing implementation frameworks supporting Indonesia's maritime decarbonization commitments while advancing competitive sustainability positioning for passenger vessel operators.

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